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Military personnel are seeing a su	ddan increase in neacek	eening and humanitaria	ın relief	missions. These
missions have the potential for pro	aducing psychological a	robiguities surroundin	g the rel	evance of the mission
to the individual's identity as a sol	Idiar the midelines for	how to behave during	the miss	ion, and the degree of
control individuals feel they have	over their job on the mi	ssion. In the present res	search w	e examined the beliefs
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A. I. Janlaumant Ovactions acces	seing beliefs included ho	w much control solulei	rs moug	il tiley would have on
the in ink how wall trained they w	zere for their job how c	cornfortable they felt in	the role	of peacekeeper, and the
immentance of neacekeening oper	rations. We assessed the	impact of these beliefs	on sola	iers feelings of
	n, and excitement and w	orry about the deploym	ient. The	e results from the
coldiars participating in the Bosni	ia mission were also con	npared to the predeploy	ment re	Suits of USAKEUK
soldiers $(N - 35)$ participating in	a medical humanitarian	assistance mission to	Kazaksu	an. The Thangle
Madal of responsibility (Britt 19	95 Schlenker, Britt, Pe	nnington, Murphy & D	onerty,	1994)
served as the theoretical framewo	rk for understanding the	e impact of soldier beli	efs on th	ne psychological
outcome variables.		-		
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## Predictors of Depression, Morale, and Responsibility Soldier Beliefs About Peacekeeping Operations as

Thomas W. Britt, Amy B. Adler, Margaret A. Moore and Paul T. Bartone U.S. Army Medical Research Unit - Europe DIE OUALITY INSTEAD

Presented at Partnership for Peace: International Conference on Stress Management in Peacekeeping and Humanitarian Aid Operations 19-22 February 1996 Brussels, Belgium

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# Psychological Concerns of the Peacekeeper

- How is this mission relevant to my role as a soldier?
- Are the guidelines for the mission clear?
- Will I experience control over my job?
- Should we be involved in peacekeeping missions?

#### Study Rationale

How do beliefs about peacekeeping missions affect depression, morale, and responsibility?

- Most research assumes that beliefs about peacekeeping affect psychological health and performance
- The purpose of the present research was to examine how different beliefs about peacekeeping influence:
- Psychological Health
- Morale
- Responsibility

#### Survey Overview

- Pre-Deployment to Bosnia
- U.S. Army Units in Germany
- Groups Ranging from 10 to 300
- Wide Range of Units (infantry, signal, medical)
- Partial Sample (N=1859)
- 87 % Men; 13 % Women
- 87 % Enlisted; 13% Officers
- 53 % White; 31% Black; 8% Hispanic
  - 60 % Married; 32% Single

#### **Predictor Variables**

- Job Clarity (Triangle Model of responsibility; Britt, 1995; Schlenker et al., 1994). Alpha = .83.
- "I will be doing what I have been trained to do"
  - "I will have control over my job"
- "The guidelines for my job will be clear and easy to understand"
- Peacekeeper Role Adoption (6 items from Peacekeeping Attitudes Scale). Alpha = .84.
- . "I feel comfortable in the role of peacekeeper"
- "I like the 'human side' associated with peacekeeping"
- "It is important to help countries in need where we can"
- Functional Concerns about Peacekeeping Operations (8 items from Peacekeeping Attitudes Scale). Alpha = .81. Examples:
- "The guidelines for how to act on a peacekeeping mission are too unclear"
- "Peacekeeping operations mean witnessing tragic incidents without being able to help"
  - "Peacekeeping missions take the 'fighting edge' away from soldiers"

#### Outcome Measures

Depression (Radloff, 1977)

Modified 7 Item Scale Assessing Average Number of Depressive Symptoms in the Past Week

Worry ... "Worried about the deployment"

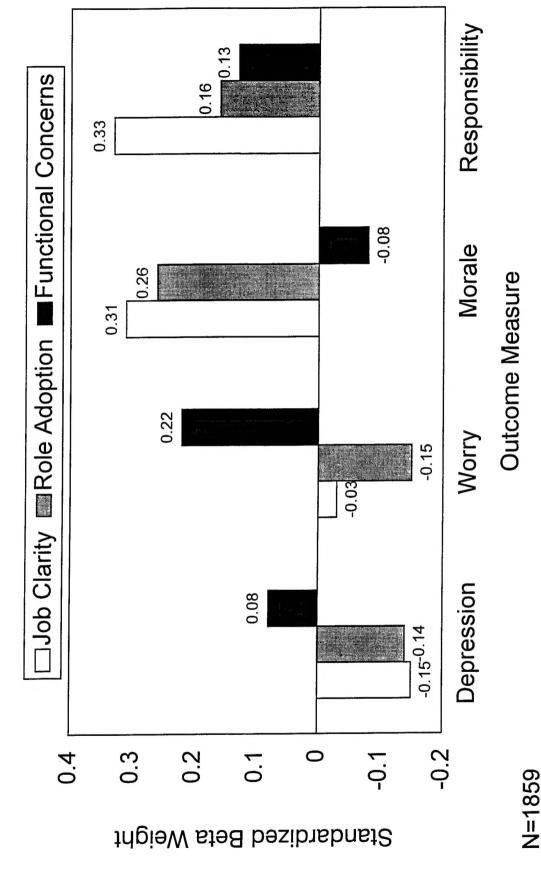
Personal Morale "Your personal morale"

"Feel responsible for my performance during deployment" Responsibility

# Prediction of Depression, Worry, Morale, and Responsibility

Depression (Multiple R = .27) <u>Predictor</u> Job Clarity  Role Adoption Functional Concerns	Beta	T-Value	Significance
	15	-6.04	<.0001
	14	-5.51	<.0001
	.08	3.22	<.01
Worry (Multiple R = .31) <u>Predictor</u> Job Clarity Role Adoption Functional Concerns	Beta 03 15	T-Value -1.04 -5.82 9.20	Significance >.20 <.0001 <.0001
Morale (Multiple R = .50) <u>Predictor</u> Job Clarity Role Adoption Functional Concerns	<u>Beta</u>	T-Value	<u>Significance</u>
	.31	13.61	<.0001
	.26	11.35	<.0001
	09	-3.82	<.001
Responsibility (Multiple R = .39)  Predictor Job Clarity Role Adoption Functional Concerns	Beta .33 .16	T-Value 13.91 6.50 5.74	Significance <.0001 <.0001 <.0001

#### Peacekeeper Beliefs Differ in Their Prediction of the Outcome Measures



Bosnia Pre-deployment Survey, USAMRU-E

### How do Job Clarity, Role Adoption, and Functional Concerns Predict the Outcome Measures?

Model 1: Depression, Worry, and Morale

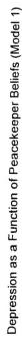
Lower Depression Higher Morale **Lower Worry Lower** Functional Concerns Greater Role Adoption Greater Job Clarity

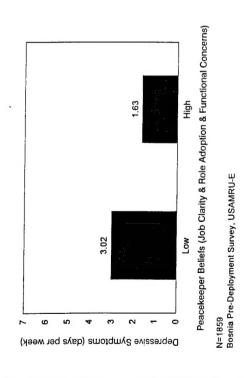
Model 2: Responsibility

Greater Job Clarity

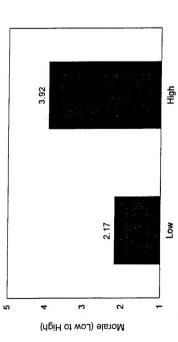
Higher Responsibility Greater Role Adoption

**Greater** Functional Concerns





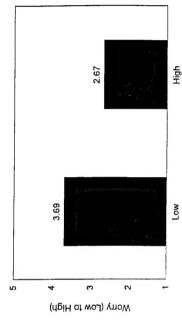
#### Personal Morale as a Function Peacekeeper Beliefs (Model 1)



Peacekeeper Beliefs (Job Clarity & Role Adoption & Functional Concerns)

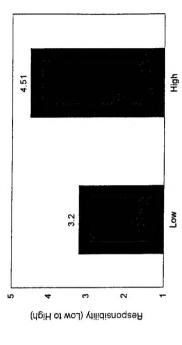
N=1859 Bosnia Pre-Deployment Survey, USAMRU-E

#### Worry as a Function of Peacekeeper Beliefs (Model 1)



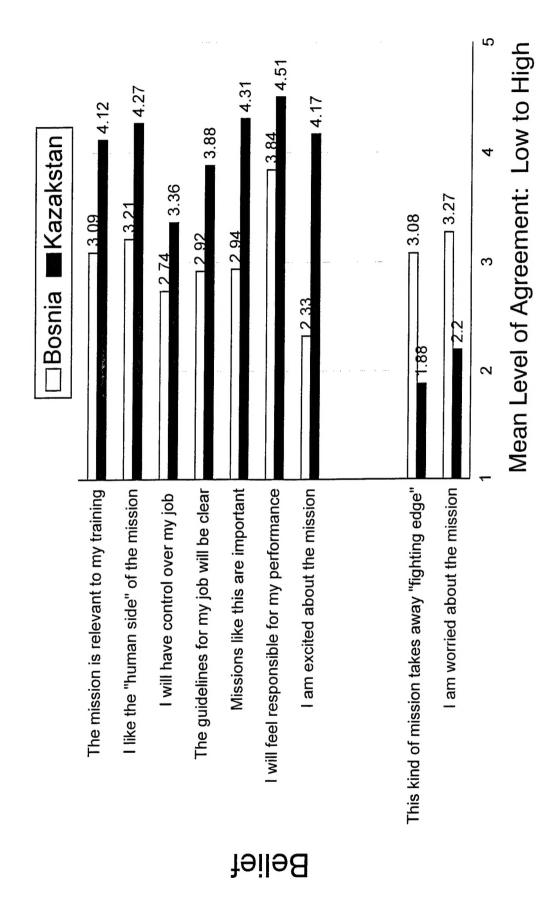
Peacekeeper Beliefs (Job Clarity & Role Adoption & Functional Concerns) N=1859 Bosnia Pre-Deployment Survey, USAMRU-E

#### Responsibility for Job Performance as a Function of Peacekeeper Beliefs (Model 2)



Peacekeeper Beliefs (Job Clarity & Role Adoption & Functional Concerns) N=1859 Bosnia Pre-Deployment Survey, USAMRU-E

# Pre-Deployment Beliefs of US Army Soldiers about Peacekeeping (Bosnia) Versus Humanitarian (Kazakstan) Missions



All differences between Bosnia and Kazakstan are statistically significant at p < .005

#### Conclusions

- Soldiers having the lowest levels of depression and worry, and highest levels of morale:
- Perceived their job on the mission as more clear and relevant to their training
- Felt that peackeeping operations were important and relevant to their role as a soldier
- Had fewer functional concerns about peacekeeping operations (e.g., that the rules of engagement are more clear)
- Soldiers anticipating feeling highly responsible for their job performance perceived their job as clear and relevant, adopted the role of peacekeeper, but also exhibited a heightened concern over practical considerations during peacekeeping operations
- Implications for focusing pre-deployment efforts
- Create a clearer link between soldier identity and the peacekeeper role
  - Acknowledge and address functional concerns up front
- Assure soldiers they will be adequately retrained on necessary "combat" skills
  - Spend additional time on mission rationale (e.g. sell the mission)
- Set appropriate expectations for what soldiers can accomplish on the mission